NATIONAL STRATEGIC PLAN ON ORGAN, TISSUE

8

CELL TRANSPLANTATION

2022 - 2026





NATIONAL STRATEGIC PLAN ON ORGAN, TISSUE AND CELL TRANSPLANTATION OF SRI LANKA

2022 - 2026





Ministry of Health - Sri Lanka

Background

Sri Lanka has experienced a shift in the patterns of morbidity over the last few decades, due largely to epidemiologic and demographic transitions of the population. This has resulted in an increased prevalence of non-communicable diseases and a growing number of patients with end-stage organ failure, leading to poor quality of life and premature deaths. Accordingly, advancements in the medical field and expansion of treatment facilities have focused on improving the quality of life of these individuals and prolonging their life expectancy.

Organ, tissue, and cell transplantation (hereinafter referred to as organ transplantation) are identified and practiced as a successful and life-saving therapy for patients with end-stage organ failures of organs including kidney, liver, heart, lung, pancreas, and intestine throughout the world. Organ and patient survival rates continue to improve as a result of advances in the donor-recipient selection, better surgical management, rational use of immuno-suppressants, and better management of post-transplantation infections and other complications. Organs are obtained from suitable living or deceased donors. According to the World Health Organization majority of transplanted organs across the world are from live donors. The number of organs transplanted from deceased donors is high in high-income countries. In most low and middle-income countries, almost all kidney transplants are from live donors.

End-stage organ diseases were a death sentence for many Sri Lankans until organ transplantation was established in India in the 1980s. From there onwards, those few who could afford the cost and could meet many other factors underwent organ transplantation still based availability. Despite all, there were many claims about the success rate and post-surgical complications of these interventions. The need to provide organ transplantation services in Sri Lanka was mounting and in 1985 the first kidney transplant was conducted. Starting from the first transplant, which was a success, it led to a steady program that has expanded to reach its current status.

There are many positive factors in the Sri Lankan health system, including the availability of a strong public sector, with the potential of implementing a 'Transplant Program' as established in high-income settings.

There is a high burden of non-communicable diseases (NCDs) in Sri Lanka, with a high epidemiological predisposition for diabetes mellitus and coronary heart diseases in the population. In addition, the prevalence of chronic kidney diseases (CKD) is on the rise due to reasons such as the high prevalence of diabetes, hypertension, and etiologies of unknown origin.

Therefore, demand for organs has risen over the years due to several reasons, including the high prevalence of non-communicable diseases and increasing life expectancy, whereas supply has not increased comparably. In recent years, this demand has further increased due to improvements in medical technology, which have increased the success of transplantation, further widening the gap between demand and supply. The shortage of organs for transplantation has led to greater use of organs from living donors. It has also led to unhealthy and unethical practices and rampant commercialization in the processes of transplantation.

In Sri Lanka, the Eye Donation Society was established in 1955 under the Corneal Grafting Act No 38 of 1955, following which the Eye Bank was established in 1961. In recent years, organ transplantation has become available as a successful treatment option with an increasing success rate. The en bloc kidney, liver, and heart transplant were successfully conducted in Sri Lanka in the recent past.

There are nine hospitals performing transplant surgeries including two main national centers in Colombo and Kandy. At present, there are clinicians in the health system, in the disciplines of surgery and medicine who have developed special skills and trained in performing transplant surgeries e.g. transplant surgery, vascular & transplant surgery, gastro-intestinal surgery with a special interest in hepato-biliary surgery, urology & transplant surgery, transfusion medicine, and cardiac anesthesia. Further, transplant coordinators have been identified and trained at all hospitals with ICUs to enhance the organ donation process. There is a possibility of conducting advanced transplantation procedures such as multi-visceral transplantation and introducing new services to the local context in the future i.e., lung and small bowel transplantation.

Organ donation and transplantation are socio-culturally acceptable and viewed favorably by the majority of Sri Lankans. Currently, a greater proportion of organ donors in Sri Lanka is live donors. It is possible to retrieve nine organs and 75 tissues from a single deceased donor. There is a vast potential to increase the transplantation from deceased donors to meet the need for organs. Moreover, human resources and expertise i.e., transplant surgeons, cardiothoracic surgeons, nephrologists, anesthetists, transfusion physicians, etc., and other support teams that are necessary for conducting transplant surgeries in Sri Lanka need to be strengthened further.

The trend of organ transplants conducted in government institutions over the years 2014 to 2018 is summarized below in Figure 1.

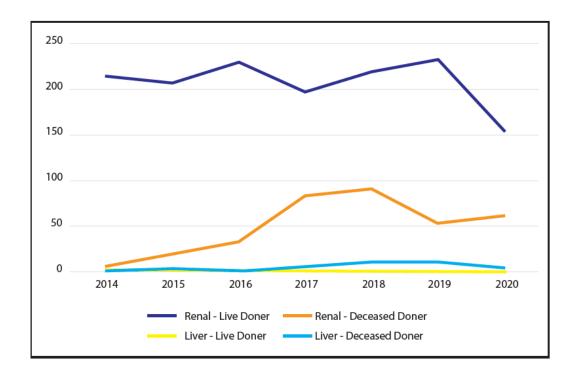


Figure 1. The trend of organ transplantation 2014-2020 (*Source: Ministry of Health, Nutrition and Indigenous Medicine - unpublished data*)

The low numbers of deceased donor organs retrieved in the country when compared to the number of potential donors could be due to different reasons including weaknesses in the mechanism to identify, optimize and diagnose potential deceased donors (brain dead patients), and very low rates of consent by next of kin in those patients who have been diagnosed. Low rates of diagnosis of brain death are partly due to the unavailability of ICU beds for those patients who have been deemed to have unsalvageable head injuries. Also, there are deficiencies in the current Human Act of Sri Lanka which is insufficient to create a conducive environment for deceased donor transplant programs.

Justification

Anecdotal evidence from Sri Lanka shows that there could be a high number of potential organ recipients considering the preventable deaths from chronic kidney and liver diseases. As an example, the number of people who died due to CKD that could have been saved by a kidney transplant is approximately 800 people per year. However, in the year 2017, only 281 kidney transplantations were carried out in government sector institutions. Furthermore, organ transplantation as a treatment option will reduce the direct and indirect costs of the services such

as dialysis, improve the quality of life of the patients and reduce the economic and social burden to the family and country. Although published evidence is scarce in the local context in relation to long-term survival, there are many evidences available internationally to strongly support organ transplantation as a definitive mode of treatment for end-organ failure.

The process for organ donation and transplantation must be strengthened to address the gaps in demand and supply of organs while strengthening the legal framework to prohibit organ trafficking. In this context, the availability of a national policy on transplantation for Sri Lanka is a much-felt requirement to improve the quality of life and safeguard the rights of donors and families, as well as recipients.

There was no legal framework for transplantation at the outset until 1987, although transplants were conducted. Appropriate legislation was presented to parliament by the then Health Minister as the Transplantation of Human tissues (THT) Act No 48 of 1987 and was enacted on 11th December 1987.

This act and the circulars issued later by the Ministry of Health on organ transplantation lay down procedures for the donation and removal of human bodies, organs, and tissues for therapeutic, scientific, educational, and research purposes.

However, the current Act needs to be revised due to many reasons including to coop with the new developments in the field. For example, the act does not address specific practical issues such as retrieving organs from deceased donors with medico-legal issues needing judicial post-mortems. Most deceased donors have significant medico-legal issues and non-resolution of the judicial post-mortem leads to wastage of organs from this large group. Therefore, there is a large requirement of in-force regulations pertaining to ethical aspects and detailed guidelines on the process of transplantation. To rectify these issues, in the year 2010 Ministry of Health - Sri Lanka issued a circular providing detailed guidance for health care practitioners to retrieve organs from deceased donors at an institutional level. Therefore, these aspects should be incorporated in the proposed National Transplant Policy, creating an enabling environment to amend the relevant Act/Acts and regulation/s to provide maximum benefit to the needy communities.

Some of the other gaps identified in the practice of organ transplantation in the country are; maldistribution of services, lack of a mechanism for central coordination between the institutions to facilitate and regulate transplantation, and lack of awareness on organ transplantation as the preferred mode of treatment for end-organ failure among health professionals and the community.

In formulating this policy World Health Assembly resolution number 57.18 (57th WHA) and the WHO Guiding Principles on Human Organ Transplantation were also taken into consideration.

At the end of 2021

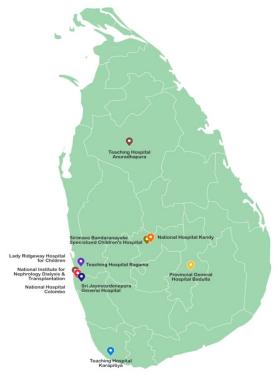


Figure 2.3: State hospitals performing transplant surgeries in Sri Lanka

Table 1 : Number of Transplant Surgeries Carried out in Government Hospitals From 2014-2020

Hospital	Organ	Live/ Deceased	2014	2015	2016	2017	2018	2019	2020
NHSL		Live	61	95	64	55	46	61	68
	Renal	Deceased	01	05	02	02	20	20	38
	Liver			03	01	03	07	04	11
NINDT Maligawatte	Renal	Live	30	06	35	30	54	48	04
		Deceased	07	14	06	22	15		

SJGH		Live	20	23	22	17	18	31	27
	Renal								
			-	-	01	15	10	08	6
		Deceased			01	15	10	08	6
CNTH-	Liver	Deceased							
Ragama			02	-	-	04	04	03	04
							•		
TH -Kandy	Renal	Live	78	42	65	50	54	60	43
	Liver	Deceased	-	-	18	32	36	02	12
TH- Peradeniya	Renal	Live	03	07	10	10	12	03	03
		Deceased	-	-	-	01	02		
TH-Karapitiya		Live	09	17	21	26	23		
	Renal							21	04
		Disease	-	-	-	-	01		
TH-	Renal	Live	11	17	12	09	12		
Anuradhapura								06	04
		Doggood			OF	OF			
LDII	Donal	Deceased	-	-	05	05	-	02	02
LRH	Renal	Live			01	03	03	03 01	03
		Deceased						01	01

Cabinet approval was obtained for the "National Policy on Organ, Tissue and Cell Transplantation of Sri Lanka" in 2022.

Certification of Authorization

Cabinet Memorandum No 21/2284/309/133 dated 28th December 2021 had been approved by the Cabinet of Ministers of Democratic Socialist Republic of Sri Lanka on 01st February 2022.

All relevant stakeholders developed the "National Strategic plan on Organ, Tissue and Cell Transplantation of Sri Lanka" for year 2022-2026.

Guiding principle, vision, mission and objectives and strategic areas are compatible with the policy document.

Guiding Principles

- 1. Ethical principles Justice, beneficence, non-malevolent, and autonomy.
- 2. Quality and patient safety to ensure good health outcomes for both donors and recipients.
- 3. Transparency in the entire transplantation process.
- 4. Financial risk protection for recipients and donors.
- 5. Multidisciplinary and multi-sectoral approach.
- 6. Community empowerment and engagement for organ, tissue, and cell transplantation.

Vision

An optimal supportive environment for organ, tissue, and cell transplantation in Sri Lanka

Goal

Establishing an optimal environment for organ donation, reception, and transplantation, ensuring safety, protection, and ethical conduct among all parties involved.

1. Objectives of the Strategic Plan

- 1.1. To reduce premature mortality among patients with end-organ failure.
- 1.2. To promote deceased donor organ transplantation as an established mode of treatment and to regularize live donor transplantation in Sri Lanka.
- 1.3. To strengthen ethical practices and regulations to safeguard the health and rights of the donors, recipients, and their families.

2. Key strategic areas for implementation

2.1 Ensure equitable access and transparency in organ, tissue, and cell transplantation, adhering to the highest ethical, professional, and quality standards.

- 2.2 Develop national and sub-national level institutional coordination mechanisms, institutional registries, and a national database for allocation of organs, tissues, and cells to compatible recipients.
- 2.3 Strengthen and standardize human resources, infrastructure, medical supplies, and technologies required for transplantation.
- 2.4 Strengthening of National Blood Transfusion Services and laboratory services in organ, tissues, and cell transplantation.
- 2.5 Protect the health, welfare, and rights of living donors and recipients.
- 2.6 Revision of the existing legal tools and systematizes medico-legal authorization for deceased organ and tissue transplantation.
- 2.7 Regulation and accreditation of private service providers for effective contribution to organ, tissue, and cell transplantation.
- 2.8 Community empowerment to promote tissue and cell donation from deceased donors, ensuring rights of deceased donors and their families.
- 2.9 Collaboration with international experts and organizations in organ, tissue, and cell transplantation for capacity building.
- 2.10 Promote research related to transplantation for evidence-based advocacy and practice an 'Annual National Auditing' to improve practices and services.

Key strategic areas that are to be achieved under each strategic objective are outlined below.

- 2.1 Ensure equitable access and transparency in organ, tissue, and cell transplantation, adhering to the highest ethical, professional, and quality standards
- 2.1.1 Promote organ transplantation as the preferred treatment for end-stage organ failure, considering its cost-effectiveness and health benefits for good quality of life.
- 2.1.2 Maintain the highest standards of safety and quality by all clinicians involved in the transplantation process.
- 2.1.3 Establish a mechanism to avoid any conflicts of interest in the process of confirmation of brain death and in obtaining approval for organ retrieval.
- 2.1.4 Establish affordable mechanisms to transport organs and the body of deceased donors.
- 2.1.5 Ensure all the live donors have standardized care and long-term well-being.
- 2.1.6 Ensure confidentiality and privacy of donors and recipients.
- 2.1.7 Prohibit commercialization of organ, tissue, and cell transplantation and any activity that may indirectly promote or lead to commercial transaction/s.

- 2.2 Develop national and sub-national level institutional coordination mechanisms, transplant registries, and a national database for allocation of organs, tissues, and cells to compatible recipients
- 2.2.1 To establish a national organ donation and transplantation program for promotion, coordination monitoring, and regulation of the practice of transplantation
- 2.2.2 Maintenance of updated institutional registries, and a national database of recipients and donors to implement an organ allocation system.
- 2.3. Strengthen and standardize human resources, infrastructure, medical supplies, and technologies required for Organ, tissues and Cell transplantation
- 2.3.1. Establishment of a National Programme for transplantation.
- 2.3.2. Ensure availability, equitable distribution, and retention of the required cadres for the transplantation services.
- 2.3.3. Develop skills among the professionals who are involved in the transplantation
- 2.3.4. Strengthening the essential infrastructure facilities at the identified organ recipient and procurement institutes
- 2.3.5. Strengthening and streamlining of uninterrupted medical supplies, investigation facilities, technologies, and other supportive services that are essential for the transplantation processes.
- 2.3.6. Ensure a budgetary allocation for the implementation of transplantation activities in recipient institutions
- 2.4. Strengthening of National Blood Transfusion Services and laboratory services in organ, tissues, and cell transplantation
- 2.4.1. Establishment of a National cell and tissue bank.
- 2.4.2. Strengthening histocompatibility and immune-genetic diagnostics in Human organ, tissues, and cell transplantation.
- 2.4.3. Strengthening Immunohematology investigations related to the transplantation process.
- 2.4.4. Ensure transfusion Management and Apheresis based desensitization therapeutics related to pre and post-transplantation period.
- 2.5. Protect the health, welfare, and rights of living donors and recipients

- 2.5.1. Ensure living organ donors, transplantation recipients, and awaiting recipients receive appropriate assistance from both governmental and non-governmental stakeholders to ensure the best possible quality of life.
- 2.5.2. Strengthen the legal framework to protect the rights of the donors and recipients.
- 2.6. Revision of the existing legal tools and systematize medico-legal authorization for deceased organ and tissue transplantation
- **2.6.1.** Revise the existing legal tools and strengthen the regulations to address the current gaps in the jurisdiction to optimize the legal framework for organ donation and improve ethical practices.
- **2.6.2.** Improve awareness among all stakeholders on medico-legal aspects of organ donation.
- 2.7. Regulation and accreditation of private service providers for effective contribution to organ, tissue, and cell transplantation
- 2.7.1. Develop a code of conduct for the private institutions to adhere in conducting transplantation of human organs or tissues.
- 2.7.2 Develop accreditation and qualification standards to ensure organ and tissues transplantation is performed only in accredited centers which fulfill the standards.
 - 2.8. Community empowerment to promote organ, tissue and cell donation, ensuring rights of deceased donors and their families
- **2.8.1.** Promote organ, tissue, and cell donation for the treatment of appropriate diseases where evidence of effectiveness exists.
- 2.8.2. Continue education and promotion campaigns to the public to ensure the highest rate of organ donation exists in the country.
 - 2.9. Collaboration with international experts and organizations in organ, tissue, and cell transplantation for capacity building
- **2.9.1.** Build capacity of organ transplantation in Sri Lanka through collaborations with international technical experts and organizations.

- 2.10. Promote research related to transplantation for evidence-based advocacy and practice and 'Regular National Auditing' to improve practices and services.
- **2.10.1.** Build research capacity to gather evidence on organ transplantation in the country.
- **2.10.2.** Establish a national laboratory for transplant immunology and transplant medical laboratory purposes.

3. Implementation of the Policy: Action Plan on Human Tissue Transplantation (Annexure 1)

The policy will be implemented according to the action plan given in Annexure 1. Coordination of policy implementation is vested with the National Transplantation Programme. The overall guidance will be provided through the "National Advisory Council on Human Tissue Transplantation "chaired by the DGHS and appointed by the Honorable Minister of the Health. The period of this council is three years.

4. Monitoring and Evaluation

A national strategy and action plan with monitoring indicators will be developed to operationalize the policy implementation

Annexure 1 - Action Plan of the Human Organ, Tissue, and Cell Transplantation

Strategic Area 1 - Ensure equitable access and transparency in organ, tissue, and cell transplantation, adhering to the highest ethical, professional, and quality standards

No.	Key Strategic Area		Activity	7	ξij.	4	Ž.	9	Responsibility
				202	2023	2024	2025	2026	
1.1	Promote organ	1.	Update existing circular to improve						DDG (MS-I)
	transplantation as		adherence to the 'preferred						
	the preferred		practice pattern' among service						Director of
	treatment for end-		providers.						Transplantation.
	stage organ failure,	2.	Develop and conduct an						
	considering its cost-		awareness creation campaign for						
	effectiveness and		the service providers						
	health benefits for	3.	Appoint transplantation						
	good quality of life		coordinators for institutional						
			coordination and promotion of						
			organ donation.						
		4.	Donor coordination and health						
			education by a dedicated health						
			promotion officer in						
			transplantation.						

		5. Motivate the transplant team through performance-based	
		incentives for staff	
1.2	Maintain the highest standards of safety and quality by all clinicians involved in the transplantation process	Develop Guidelines and SOPs on best clinical practices to regularize organ, tissue, and cell transplantations Conduct periodic clinical audits to monitor the adherence to the prescribed guidelines/SOPs.	DDG (MS-I) Relevant Professional Colleges
1.3	Establish a mechanism to avoid any conflicts of interest in the process of confirmation of brain death and in obtaining approval for organ retrieval	1. Update existing circular to define and establish the multidisciplinary institutional team to confirm brain death of potential donors at intensive care units. 2. Identify the gaps and amend the existing Acts and Regulations to avoid restrictions in organ donation (i.e., ability to provide consent by the next-of-kin, etc.)	DGHS DDG (MS-I) Relevant Professional Colleges Heads of recipient institutions
1.4	Establish cost- effective mechanisms to transport organs and the body of deceased donors	1. Update existing circular define the multidisciplinary team for organ retrieval 2. Formulate a MOU between the MoH and Sri Lanka Air Force (Aircraft charter) to transport	DGHS DDG(MS-I) Heads of recipient institutions

			organs to the recipient institution			Heads of
			when necessary.			procurement
		3.	Update existing circular on			institutions
			establishing a mechanism to			
			transport the body of a deceased			
			donor from recipient institute to			
			donor institute minimizing			
			inconvenience to the family			
			members			
1.5	Ensure all the live	1.	Formulate criteria to define for			Relevant
	donors have		eligibility to be a live donor			Professional
	standardized care	2.	Develop the content of a donor			Colleges
	and long-term well-		evaluation report including			DDG (MS-I)
	being		medical and psycho-social			
			assessments			
		3.	Formulate a post-donation			
			lifelong follow-up plan			
1.6	Ensure	1.	Establish a cording and decoding			DDG(MS-I)
	confidentiality and		mechanism in the national			Head/National
	privacy of donors		transplantation registry to ensure			Center for
	and recipients.		the anonymity of donors and			Transplantation
			recipients			
1.7	Prohibit	1.	Disseminate the information			
	commercialization of		through an internal circular for			
	organ, tissue, and		the state and non-state service			
	cell transplantation		providers.			
	and any activity that					

may	2.	Conduct a campaign to improve				
directly/indirectly		the awareness among the general				
promote or lead to		public				
commercial	3.	Strengthen the Act by firm laws				
transaction/s.		and penalties for illegal activities				
		and cancellation of license to				
		practice if conducted such				
		activities / or in misconduct.				

Strategic Area 2 - Develop national and sub-national level institutional coordination mechanisms, institutional registries, and a national database for allocation of organs, tissues, and cells to compatible recipients

No.	Key Strategic		Activity						Responsibility
	Area/Strategic objectives			2022	2023	2024	2025	2026	
	Objectives			7	7	2	7	7	
2.1	Coordinate	1.	Establish a National						DGHS
	between		Transplantation Programme						DDG(MS-I)
	donors,	2.	Establish a National Centre for						Head/National
	recipients, and		Transplantation						Center for
	institutions	3.	Develop a coordination						Transplantation
	involved in		mechanism to inform every						
	transplantation		transplantation to the National						
	through the		Transplantation center						
	National center								

	for	4.	Demarcate Organ			
	Transplantation		Procurement zones in the			
			country for organ			
			transplantation under organ			
			procurement centers			
		5.	Establish a coordination			
			mechanism (centrally			
			coordinated) between the			
			organ procurement centers			
			and the recipient centers.			
2.2	Maintenance	1.	Establish a national			Head/National
	of updated		transplantation registry for			Center for
	institutional		recipients, awaiting recipients,			Transplantation
	registries and a		donors, and potential donors			
	national		at the National Centre for			Heads of
	database of		Transplantation			recipient
	recipients and	2.	Establish registries of			institutions
	donors		recipients and awaiting			Heads of
			recipients at the recipient			procurement
			institutions			institutions
		3.	Establish registries of donors			
			and potential donors at the			
			procurement institutions			

Strategic Area 3 - Strengthen and standardize human resources, infrastructure, medical supplies, and technologies required for transplantation.

No.	Key Strategic		Activity						Responsibility
	Area/Strategic			2022	2023	2024	2025	2026	
	objectives			20	20	20	20	20	
3.1	Establish a	1.	Establishment of a National						DDG (MS-1)
	National Cell,		level Cell and Tissue Bank						
	Tissue, and		under the Ministry of Health -						
	Organ Bank		Sri Lanka						
	under the								
	public sector.								
3.2	Ensure	1.	Create specially trained new						DDG(MS-I)
	availability,		carders and norms for clinical						Head/National
	equitable		and supportive staff for organ						Center for
	distribution,		transplantation considering						Transplantation
	and retention		the service needs and new						
	of the required		developments in the field of						
	cadres for the		transplantation.						

	transplantation services.	2.	Ensure equitable distribution of carder according to defined criteria			
3.3	Develop skills among the professionals who are involved in the transplantation	2.	training/awareness programs for professionals (including consultants, Medical Officers, Nurses, Coroners) who are involved in the transplantation			DDG (ET&R) Head/National Center for Transplantation Relevant Professional Colleges
			involved in the transplantation			
3.4	Strengthening the essential infrastructure facilities at the identified recipient and procurement institutes	2.	surveys and coordinate with the MOH to fill the identified gaps in the essential infrastructure			DDG(MS-I) Head/National Center for Transplantation Heads of recipient institutions Heads of procurement institutions

		3.	Establish a National Reference			
			laboratory (In National Blood			
			Bank) for tissue typing and			
			immunological investigations			
3.5	Strengthening	1.	Identify and list out the			Relevant
	and		medical supplies, investigation			Professional
	streamlining of		facilities, technologies, and			Colleges
	un-interrupted		other supportive services			Head/National
	medical		required for transplantation			Center for
	supplies,	2.	Forecast, estimate, and include			Transplantation
	investigation		the essential medical supplies,			Heads of
	facilities,		investigation facilities,			recipient
	technologies,		technologies for			institutions
	and other		transplantation in the			Heads of
	supportive		institutional annual estimates			procurement
	services that					institutions
	are essential					
	for the					
	transplantation					
	processes					
3.6	Ensure a	1.	Forecast, estimate, and			DDG(MS-I)
	budgetary		allocation of a budget for			
	allocation for		transplantation activities			
	the					
	implementation					
	of					
	transplantation					

activities in					
recipient					
institutions					

Strategic Area 4 - Strengthening of NBTS and laboratory services in organ, tissues and cell transplantation.

No.	Key Strategic Area/Strategic objectives	Activity	2022	2023	2024	2025	2026	Responsibility
4.1	Strengthening histocompatibility and immunogenetics diagnostics in Human organ, tissues, and cell transplantation							
4.2	Strengthening Immunohematology investigations related to the transplantation process	estimate and include the essential, Immunohematology investigation facilities and technologies for transplantation in the institutional annual estimates						

4.3	Ensure transfusion				
	Management and				
	Apheresis based				
	desensitization				
	therapeutics related				
	to pre and post-				
	transplantation				
	period.				

Strategic Area 5 - Protect the health, welfare and rights of living donors and recipients

No.	Key Strategic	Activity						Responsibility
	Area/Strategic		2022	2023	2024	2025	2026	
	objectives		7(7	7	7	7(
5.1	Ensure living	1. Advocate to revise the existing						DDG(MS-I)
	organ donors,	criteria to identify the living						Relevant
	transplantation	organ donors, transplantation						professional
	recipients, and	recipients, and awaiting						colleges
	awaiting	recipients who need social and						Head/National
	recipients	financial assistance by the						Center for
	receive							Transplantation

	appropriate		Social Services Officer at the			Heads of
	assistance		institutional level			recipient
	from both	2.	Identify possible funding			institutions
	governmental		sources and facilitate			Secretary of
	and non-		additional funding schemes			Health, Head
	governmental		through the government			Department of
	stakeholders		(President's fund) and non-			Social Services
	to ensure the		government stakeholders to			
	best possible		priority living organ donors,			
	quality of life		transplantation recipients, and			
			awaiting recipients.			
5.2	Strengthen the	1.	Amend relevant sections of the			
	legal		"Human tissue and organ			
	framework to		transplantation act no. 48 of			
	protect the		1987" to fulfill the rights of the			
	rights of the		donors and recipients			
	donors and					
	recipients.					

Strategic Area 6 - Revision of the existing legal tools and systematize medico-legal authorization for deceased organ and tissue transplantation

Targets to remove barriers that impede deceased donor organ donation and to bring in laws that empower the processes of deceased donor organ transplantation programs. In the revision process, it is expected to minimize the legal barriers and facilitate the organ retrieval process, to safeguard the healthcare workers, act for the benefit of the patients, and to shorten procedures for fast response.

No.	Key Strategic		Activity						Responsibility
	Area/Strategic			2022	2023	2024	2025	2026	
	objectives			20	70	70	70	70	
6.1	Revise the existing legal tools and strengthen the regulations to address the current gaps in the jurisdiction to	2.	Establish a working group to identify the gaps and make recommendations for the existing Act "Human tissue and organ transplantation act no 48 of 1987" Regularize the activities of the Technical Advisory Council on human tissue transplantation established under the Act.						DGHS, DDG(MS-I) Chief Legal Officer
	optimize the legal framework for organ donation and improve ethical practices.	3.4.5.	Revise Act no 48 of 1987 to bring down the minimum age for consent as 18 years of age Revise Act no 48 of 1987 to assess the eligibility of organ donation by the brain-dead victim/s of ongoing court cases. Revise the means of provision of consent without limiting to paper-based consent forms and expedite the process of obtaining consent within 24 hours.						

Improve	Develop and conduct awareness	DDG(MS-I).
awareness	programs for Transplant	Chief JMO
among all	Coordinators at institutions and	Secretary -
stakeholders	all stakeholders (including	Ministry of
on medico-	Magistrates and Coroners) on	Justice
legal aspects	medico-legal aspects of organ	
of organ	donation	
donation	2. Establish a mechanism to	
	ensure monitoring of the legal	
	processes in authorizing organ	
	donation through the National	
	Transplantation Centre.	
	3. Develop and disseminate a	
	circular on confirmation of brain	
	death and harvesting of organs	
	from a brain-dead donor	
	(Annexure – Circular No).	

Strategic Area 7 - Regulation and accreditation of private service providers for effective contribution to organ, tissue, and cell transplantation

No	Key Strategic	Activity						Responsibility
	Area/Strategic objectives		2022	2023	2024	2025	2026	

7.1	Develop code of conduct for the private institutions to adhere in conducting transplantation of human organs or tissues	 2. 3. 	Develop and disseminate code of conduct for transplantation at private institutions by amending relevant legal tools. Establish Ethics Review Committees for each private institution authorized by the DGHS. Revision of Transplantation Act and Migration Health Policy of Sri Lanka in the purview of conducting transplantation procedures within the country for non-citizens ensuring locally retrieved organs shall not be allocated for non-citizens and vice versa.			DGHS, DDG(MS-I), Head/Private Health Sector Development
7.2	Develop accreditation and qualification standards to ensure organ and tissues transplantation is performed only in accredited centers which fulfill the standards.		Appoint a technical working group to analyze the current situation and to develop criteria for the accreditation of institutions conducting transplantation. Conduct regular supervision of the transplantation centers in the private sector through the National Transplantation Centre to ensure a high standard of practice			

Strategic Area 8 - Community empowerment to promote organ, tissue, and cell donation from deceased donors, ensuring rights of deceased donors and their families

No.	Key Strategic		Activity						Responsibility
	Area/Strategic objectives			2022	2023	2024	2025	2026	
	Objectives			2	(7	(7	(7	2	
8.1	Promote organ,	1.	Organize awareness creation						DDG(MS-I)
	tissue		public campaigns in Sri Lanka						Head/National
	, and cell		on organ, tissue, and cell						Center for
	donation for the		donation.						Transplantation
	treatment of	2.	Improve knowledge among						D/HPB
	appropriate		the community to facilitate						Relevant
	diseases where		rational decision making for						professional
	evidence of		organ, tissue, and cell						colleges
	effectiveness		donation						
	exists	3.	Incorporate consent for						
			organ donation in the						
			process of obtaining a driving						
			license.						
		4.	Appreciation of organ						
			donors/ family members of						
			diseased donors for						
			promoting organ donation.						

8.2	Continue	1.	Continue the above activities			DDG(MS-I)
	education and		without any interruptions for			Head/National
	promotion		a better outcome.			Center for
	campaigns to the					Transplantation
	public to ensure					D/HPB
	the highest rate of					
	organ donation					
	exists in the					
	country.					

Strategic Area 9 - Collaboration with international experts and organizations in organ, tissue, and cell transplantation for capacity building

No.	Key Strategic	Activity						Responsibility
	Area/Strategic		2022	23	2024	2025	2026	
	objectives		20	202	72	20	20	
9.1	Build capacity of organ	1. Establish a coordination						
	transplantation in Sri	mechanism through the						
	Lanka through	National Centre for						
	collaborations with	Transplantation						
	international technical							

experts and	2.	Issue a circular				
organizations.		regarding facilitating				
		international technical				
		experts to conduct				
		human organ, tissue,				
		and cell transplantation				
		in the government				
		sector				
	3.	Issue guidelines on				
		international technical				
		experts to conduct				
		human organ, tissue,				
		and cell transplantation.				

Strategic Area 10 - Promote research related to transplantation for evidence-based advocacy and practice and 'Annual National Auditing' to improve practices and services.

No.	Key Strategic	Activity						Responsibility
	Area/Strategic objectives		2022	2023	2024	2025	2026	
10.1	Build research capacity to gather evidence on organ transplantation in the country	 Identify the organ transplantation research as a priority area by the MOH Capacity building on research methods related to organ transplantation among the health staff 						DDG – (MS-1) DDG (ET&R) Head/National Center for Transplantation

		3.	Maintain a research repository to gather and disseminate evidence on transplantation from the			
			local context to inform advocacy, policy, and practice			
10.2	Establish a national laboratory for transplant immunology and transplant medical laboratory purposes.	1.	Establish a National Transplant Research Laboratory affiliated with the National Reference Laboratory of Transplantation.			DDG – (MS-1) DDG (ET&R) Head/National Center for Transplantation

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